

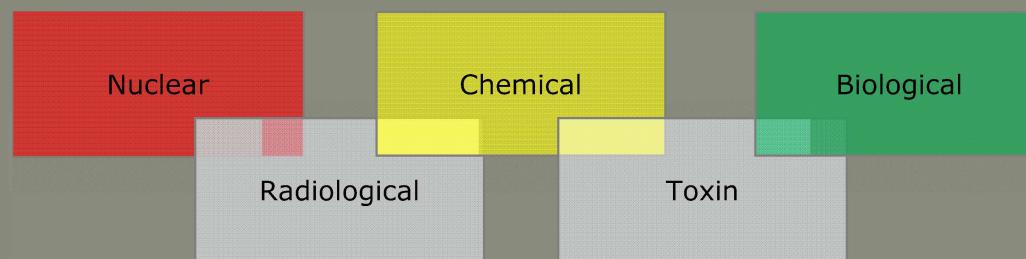
# Terrorism and the Proliferation of Non-conventional Weapons: The Biological Dimension

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# CBRN incidents

## ■ *Non-conventional weapon categories*



## ■ *Most incidents are in the grey areas*

- Toxins
- Radiological materials

## ■ *Agents in grey areas are easier to acquire*

- Enable incidents involving individuals; small groupings
- Opportunity may play a significant role in those incidents

# The biological threat spectrum

■ ***War scenarios***

■ ***Terrorism***

■ ***Criminal acts***

■ ***Consideration and availability of different biological agents***

- Depends on intent
- Depends on availability
- Depends on technical skills and structure of the entity

# Organising terrorism with biological agents for mass casualties

## ***Highly (vertically) integrated organisation***

- Charismatic leadership

## ***Skills required within organisation***

- Cannot be hired
- Specialists must be convinced of organisation's ideology

## ***Functional specialisation***

- Different steps in armament dynamic require specific skills
- Places burden on recruitment of specialists
- Absence has major impact on armament dynamic and ability to deploy and use weapons

## ***Elaborate preparations needed (large footprint)***

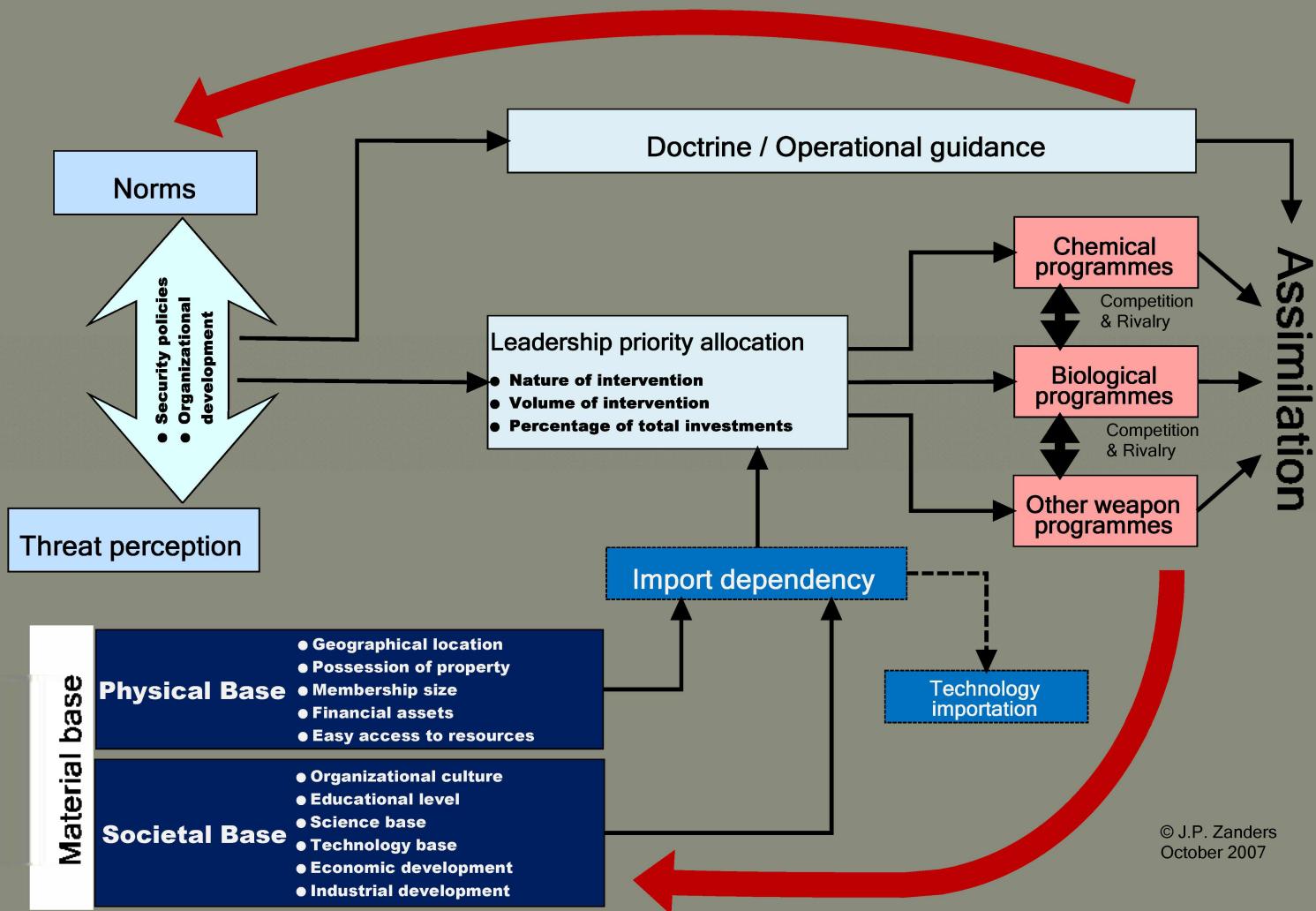
- Research facilities
- Testing ranges
- Production units

## ***Logistical burden***

- Technology acquisition (high import dependency)
- Weapon deployment

## ***Dissemination may be technologically most challenging***

# The armament dynamic



# Norms

## ***Error to assume that terrorist organisation has no norms or values***

- Organisation embedded in society that produced it
- Certain values and norms will be deviant (reaction)

## ***Normative behaviour is correlated to goals***

- Does organisation need broader societal appeal?
- Which elements will be emphasised / suppressed?

## ***Norm-setting by leadership***

- Accepted by rank and file (e.g., impact of charismatic leadership)
- Indoctrination / brainwashing techniques
- Limited scope for questioning
- Isolation from broader society
- Low tolerance for dissidence (punishment; physical elimination)

## ***Tension:***

- Charisma is opposite of institutionalisation (needed for weapon programmes)
- Source of set of group dynamics that may lead to group's demise

# Threat perceptions

## *Threat perception is inherent in a terrorist organisation*

- Lives in active conflict with surrounding society
- Threat = existential
  - Law enforcement / military operation may lead to elimination of organisation (no freedom from prosecution)
  - Possibility of competition from other organisations
  - Also on level of individual: shared experience

## *Threat perceptions tend to increase*

- Paranoia fed by isolation from society
- Perceptions will increase when on verge of acquiring certain operational capabilities
  - Concerns about footprint of operational preparations
  - Response to real or perceived (re-)actions by law enforcement authorities

## *Sometimes artificially inflated by leadership for internal control*

- May become difficult to manage
- Particularly if threats are linked to specific predicted events or dates

# Security policies

## ■ ***Significant field of tension between norms & threat perceptions***

- Determines the security policies
  - Informs doctrinal / operational guidance development
- Affects internal organisational development
  - How will the organisation structure itself to achieve goals?
  - How does it affect priority setting?
  - How does it inform choice of means to achieve goals?

## ■ ***Prevailing norms will affect choice of means***

## ■ ***Acquisition of capabilities affects normative behaviour***

- Development of rationale to justify capabilities (to own members)
- Growth of threat perceptions
  - Fear of discovery by outside world
  - Fear of treason / betrayal
  - Increases urgency of weapon programmes
- Feedback loop from assimilation

## ■ ***Rising threat perceptions affect normative restraint***

- Certain courses of action become gradually acceptable
- Acute existential threat may produce extreme (pre-emptive) actions

# Material base

## **Preconditions determining ability to set up BW armament dynamic**

### **2 components**

- Physical base:
  - Relates to host society
  - Virtually impossible for terrorist organisation to alter these factors
    - Move to different society
    - Set up branches in other societies
    - Options, however, have impact on organisational goals, local recruitment options, or ability to blend in society
- Societal base:
  - Relates to terrorist organisation itself
  - May take a very long time to effect

## **Shortcomings in the material base determine import dependency**

- What cannot be developed or acquired domestically, must be acquired from outside the terrorist organisation

# Physical base

■ *Where is the organisation located?*

■ *Does it own property?*

■ *Do cultural, educational, economic, scientific and technological characteristics of the host society promote the BC armament dynamic?*

■ *Ease of member recruitment*

- Particularly regarding required skills
- Skills cannot be (commercially) hired
- Need to convince highly educated or trained individuals of organisational ideology (impact of functional specialisation)

■ *Ease of access to necessary resources (e.g., precursors; laboratory equipment, production technology)*

■ *Ease of accumulation of financial assets*

- Wealthy host society
- Tax breaks for certain types of organisation

# Societal base

## *Organisational culture*

- Decision-making structure
- Hierarchical structure, e.g.,
  - Vertical integration
  - Cell-based structure
  - Loose affiliation of subsidiary / associated structures
- Leadership characteristics

## *Level of education, science & technology within the organisation*

- Will depend on recruitment strategies
- Consideration of specific skills required for armament dynamic & operational planning and execution of attacks (functional specialisation)

## *Economic development*

- Acquisition and management of financial and human assets

## *Industrial development*

- Setting up of necessary infrastructure for research and development
- Establishment and running of production facilities
- Establishment of technology acquisition infrastructure and procedures (e.g., front companies and legitimate businesses)

# Leadership priority allocation

- ***BC armament dynamic does note exist for its own sake***
  - What are the terrorist organisation's strategic (top-level) goals?
- ***What instruments does it seek to acquire / develop in pursuit of those goals?***
  - How does it mobilise its resources in function of those goals?
  - How does it distribute its resources over the different programmes supporting those goals?
  - Loose affiliation of subsidiary / associated structures
- ***Which are the criteria for distribution of (always limited) resources?***
  - Purely managerial considerations?
  - Favouritism by leadership?
  - Impact of stimulation or emergence of competition among different programmes
  - Relative influence on decision procedures of senior members
- ***How are decisions influenced by external developments (e.g., emergence of a clear existential threat)***

# Weapon programmes

## *Goal—instrument relationship in selection of weaponry*

- Large ambitions will lead to a selection of a wide variety of weaponry
  - A single type of weaponry is unable to achieve all goals
  - BC agents can only play certain roles
- For more specific or time-limited ambitions, a single weapon category may suffice
  - Less inclination towards large investments in own development and production of weapons (e.g., complex BC agents)

## *Rivalry and competition*

- However large the financial assets, resources are always limited
- There will be competition / rivalry for the share of scarce resources among the people responsible for each of the programmes
- Chemical and biological programmes are most likely to be run by different individuals

## *Even with nihilistic organisations, the question must be posed about the added value a particular type of weaponry has over another one (particularly in the light of their acquisition difficulties)*

# Development of operational guidance

## *Informed by ambitions of the terrorist organisation*

- Influenced by normative standards
- Influenced by threat perceptions and their interaction with normative standards

## *Top-level goals*

- How does it wish to achieve them?
- Which types of weaponry are required to achieve these goals?
  - Do BC agents serve these goals, and if so, how?
- Can the group achieve or otherwise acquire these weapons?
  - If not, necessary adaptation of top-level goals

## *Tactical goals*

- Breakdown into sub-goals and target identification
- Operational planning
- How does it organise its forces to employ those weapons?
  - Force structures
  - Identification of specialised skills
  - Training

## *Adaptation*

- Weapon development may create strategic and tactical opportunities
- Complications in weapon development impose constraints
- Impact of evolution in threat perceptions and their interaction with prevailing norms

# Assimilation

- *The degree to which the developed weapons and the operational guidance are integrated with each other*
- *Variations at any stage of the armament programme will affect the nature and degree of assimilation*

## ■ *This outcome affects:*

- The quality of the weaponry (BC agents) developed
- The type of weaponry developed
- The volume of weaponry produced
- The ability to deploy and use the weaponry successfully (success being defined in function of the goals)
- The sophistication of such deployment and use

# Rajneesh cult (USA – 1984)

## ■ *Goal: influence local elections*

### ■ *Use of salmonella (food poisoning)*

- Over 750 people incapacitated
- Solution poured over food in salad bars

### ■ *Outcome: failure*

- test run
- attack on eve of elections did not take place
- Cult basically dissolved

# Aum Shinrikyo (Japan – 1990-95)

**Goal: Take over government of Japan**

**Development of wide array of weaponry + large military force**

- CB agents intended to destabilise society (provocation of Armageddon)
- Major CB research, development and production programme
- Sarin attacks in Matsumoto (1994) and Tokyo (1995); assassination attempts with VX
  - Matsumoto: 7 fatalities; about 600 injured
  - Tokyo: 13 fatalities; 5500 other casualties (a large majority psychological distress)

**BW programme**

- Attempted cultivation of *clostridium botulinum* and *anthrax* bacteria
- Attempt to buy *Q fever* from Japanese culture collection
- Attempt to obtain *Ebola* virus from Zaire during natural outbreak there
- Attempt to release anthrax in Tokyo in June 1993
- No reported casualties

**Outcome: failure**

- Strategic goals never attained
- Both sarin attacks were tactical operations to thwart threats against cult
- Biological weapon programme never produced a usable agent, even on research level
- Cult dismantled; leaders arrested and tried

# Mail-delivered anthrax spores (USA – 2001)

## ■ *Perpetrator still unknown; agent from US bio-defence laboratory*

- Bruce Ivins: A convenient end to an inconvenient truth?

## ■ *Goal: unknown, speculation about boost to US bio-defence programmes in wake of Al Qaeda strikes against USA*

- Targets were members of Congress (Democrats) → made opposition to spending increases unlikely
- Targets were mass media outlets → maximise publicity

## ■ *Use of small amount of anthrax spores (sophisticated preparation)*

- 22 casualties, including 5 fatalities

## ■ *Outcome:*

- Targeted members of media and Congress escaped unhurt
- Mass hysteria in the USA
- Anthrax spores ended up in mail in Europe and Asia

# Advantages of terrorism with BW

## ■ *Potential of mass casualties*

## ■ *Use for economic warfare*

- Disruption of functioning of infrastructure
- Strikes against agriculture and food chain

## ■ *Certainty of terrorising effect*

- Hoaxes may be as efficient as actual use
- BW terror (as opposed to terrorism with BW)

## ■ *Stealthiness*

- Allows escape of perpetrators
- Allows deniability (if relevant)
- Reinforces terrorising effect

# Disadvantages of terrorism with BW

## **Lack of control over effects after release**

- Impact of local climate and topography
- However, less of an issue inside buildings (air conditioning) or enclosed spaces (e.g., arenas)

## **Time-delayed effects**

- Effects are not instantaneous or simultaneous
- Symptoms appear after a while
- No instant spectacular media coverage

## **Moral revulsion**

- Psychologically different level of violence
- Whatever support exists will be difficult to sustain
- What about ‘new terrorism’?
- Use may lead to demise of terrorist organization (e.g., Aum)

# Alternative use of biological agents

## *Against humans*

- Potential for mass casualties exists
- Not necessarily most likely scenario as agents are difficult to acquire
- Incapacitation
  - Wider range of agents available
  - Easier to collect from nature and cultivate
  - Delivery uncomplicated
  - Lower requirements for skills and functional specialisation

## *Against animals and plants*

- Economic impact
- Agents easier to acquire; less of a risk to perpetrator
- Easy to deploy
  - Many vulnerabilities in the food chain

## *Economic and societal disruption*

- Goal is to disrupt functioning of utilities, commercial enterprises, public agencies
- Wider range of biological agents available
  - Several can be commercially obtained
- Exploitation of fear and lack of adequate preparations
- Effectiveness of hoaxes

# Acuteness of the terrorist threat with BW

## *Proliferation assessments*

- After 11-09-01: sense of loss of control and manageability of problem
- Heavy manipulation of public information to serve political and institutional interests (official statements, press, novels, etc.)

## *Vulnerability assessments*

- Almost exclusive focus on mass destruction and casualties
  - (Military) agents with potential of greatest destruction or casualties
  - Access to or availability of agents and equipment is important component of threat equation (e.g., USSR, Iraq)
  - Cutting-edge science and technology is major threat consideration
- Emphasis on own weaknesses (only known factors)
  - Consequence management
  - Intelligence and detection
- Less debate of other factors in threat equation (many unknowns)
  - E.g., structure of the armament dynamic inside a terrorist organization

# General conclusions

 ***Future major terrorist strike with BW cannot be excluded***  
***However,***

- The acquisition process is complex for the potentially most destructive agents
- The armament process is not inevitable
  - Promoting factors
  - Counter-acting factors
  - Paradox: some promoting factors may actually contribute to the failure of the BW acquisition process (impact of feedback loops)

 ***The 'lesser' agents in the armament dynamic***

- Economic or environmental terrorism, assassination, and other more (time-)limited goals
- They come within the capabilities of more groups or individuals
  - Lower demands on operational guidance
  - Acquisition also less demanding
  - Lower need for functional specialisation
- Less destructive

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